

### National Bank of Kuwait Investor Presentation

October 2020

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# NBK is Kuwait's leading banking group

#### Snapshot

Background	<ul> <li>Established in1952 as the first local and home-grown GCC bank, and first shareholding company in Kuwait</li> <li>The leading banking group in Kuwait in terms of assets, customer deposits and customer loans and advances</li> <li>More than 30% market share of assets in Kuwait</li> <li>Ranked amongst the 50 safest banks in the world by Global Finance, named the most valuable banking brand in Kuwait, and top 10 bank in the region by Brand Finance</li> </ul>
Ownership	<ul> <li>Established by a group of leading Kuwaiti merchants, NBK has retained the same core shareholder base since its inception</li> <li>NBK's shares are listed on the Kuwait Stock Exchange since 1984 with only one shareholder holding owning more than 5% of the Bank's share capital (PIFSS owns 5.60% as of September 2020)</li> <li>NBK's market capitalisation at 31 December 2019 was USD 22.8 bn.</li> </ul>
Operations	<ul> <li>The Bank's core businesses are (i) consumer and private banking, (ii) corporate banking, (iii) Islamic banking and (iv) investment banking and asset management</li> <li>The Bank operates across 15 countries with a predominant focus on the MENA region.</li> </ul>

#### **Credit Ratings**

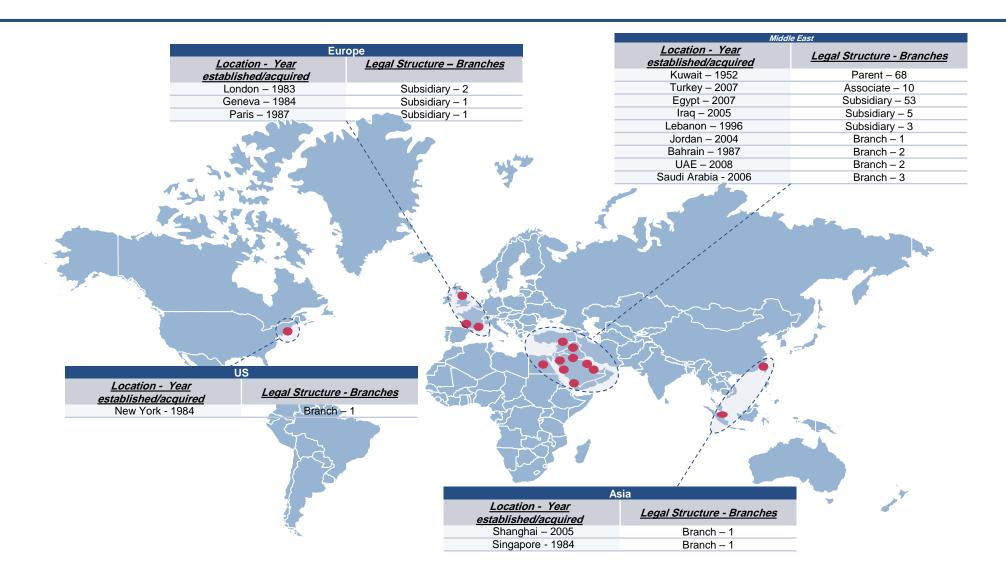
Rating Agency	Long Term Rating	Standalone Rating	Outlook
Moody's	A1	a3	Stable
STANDARD &POOR'S	А	a-	Stable
<b>Fitch</b> Ratings	AA-	a-	Stable

#### **Financial snapshot**

USD million	2017	2018	2019
Total Assets	85,909	90,506	96,587
Loans, advances & Islamic financing	47,855	51,158	54,620
Customer Deposits	45,470	47,480	52,567
Total Equity	11,751	12,214	14,054
Net Operating Income	2,715	2,914	2,955
Net Profit attributable	1,064	1,223	1,324
Cost to Income (%)	32.3%	31.3%	34.0%
Net Interest Margin (%)	2.61%	2.69%	2.56%
NPL Ratio (%)	1.42%	1.38%	1.10%
Loan Loss Coverage Ratio (%)	287.5%	228.1%	272.2%
Return on Average Equity (%)	10.8%	12.0%	12.3%
Tier 1 Ratio (%)	15.8%	15.3%	15.9%
Capital Adequacy Ratio (%)	17.8%	17.2%	17.8%



# **Regional and International Geographic Presence**





# **Key strengths**

### High credit ratings and among the top brand values regionally

- NBK has one of the highest credit ratings in the MENA region
- Ranked amongst the 50 safest banks in the world by Global Finance, named most valuable banking brand in Kuwait and among the top 10 in the Middle East by Brand Finance

### Sound and consistent financial performance

- Long history of profitability, even throughout the global financial crisis
- Excellent asset quality with an NPL ratio standing at 1.10% at end-2019
- Strong liquidity serving as a buffer in times of need

### Stable shareholder base and strong management team

- Established in 1952 by a group of leading Kuwaiti merchants and has retained the same core shareholder base since
- NBK's stable shareholder base is complemented by a strong and stable Board of Directors and a longserving executive team with in-depth experience



#### Strong investment banking capability

 NBK conducts its investment banking and asset management business through its subsidiary, Watani Investment Company K.S.C.C. (Known as NBK Capital)

#### Largest banking group in Kuwait with dominant market position

- As at 31 December 2019, the Bank was the largest bank in Kuwait in terms of total assets, loans and customer deposits. In addition, the Bank enjoys a dominant market share across its business segments
- NBK also has one of the largest and most diversified distribution networks

### Only banking group in Kuwait to provide both conventional and Islamic banking

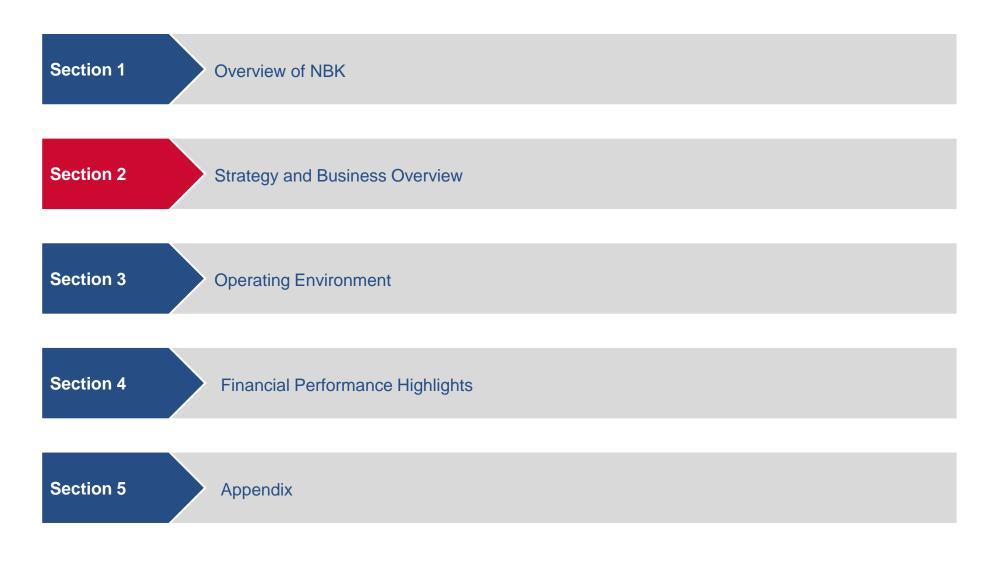
- Following its consolidation of Boubyan Bank in 2012, NBK became the only banking group in Kuwait to offer both conventional and Islamic banking services
- This has allowed the Bank to leverage off the opportunities across both markets, particularly given the growing importance of Islamic Finance in Kuwait

### A strong regional and international network

- Operations in 15 countries, 9 of which are in the MENA region.
- The Bank continues to explore opportunities to expand geographically with a primary focus on further strengthening operations in MENA region



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#### The Group's strategy, which is based on two main pillars, focuses on defending and growing its leadership position in Kuwait whilst also diversifying its business

Defend and Grow Leadership Position	✓ Corporate Banking	<ul> <li>The Bank aims to (i) remain the primary banker for the leading local companies whilst continuing to be active in the mid-market sector;(ii) remain the bank of choice for foreign companies and continuing to serve at least 75% of those companies and (iii) maintain its current market share in trade finance (over 30%). To achieve the above, NBK will leverage off its different services, expand its coverage and broaden the range of products and services offered.</li> </ul>
in Kuwait Maintain excellence and market leadership position, to expand market shares	✓ Consumer Banking	<ul> <li>NBK intends to expand its consumer customer base by focusing on profitable consumer segments (such as the affluent and mass affluent segments) and by attracting new clients such as the SMEs.</li> <li>Through the above, the Bank aims to maintain its leadership position, maintain its focus on delivery of superior customer service experience and achieve the lowest cost of funds among Kuwaiti conventional banks.</li> </ul>
and to maintain discipline in managing both risks and costs	✓ Private Banking	<ul> <li>Within the private banking sector, NBK aims to continue to provide a unique proposition to high net worth clients in collaboration with its investment arm. NBK also aims to provide superior customer service through its highly experienced bankers. The Bank also aims to leverage off its existing brand and experience (particularly in Switzerland) to provide access to leading funds and broaden its product portfolio.</li> </ul>
Geographical, and product and service	✓ Expand Regional Presence	<ul> <li>The Bank's geographic diversification strategy is to leverage its fundamental strengths and capabilities, including its international reach and strong regional relationships, to build a regional platform and support growth in key markets.</li> <li>NBK focuses on markets identified to have long-term potential through a combination of high growth economies, sound demographic trends and opportunities aligned with the Bank's competitive advantages.</li> </ul>
diversification Includes expanding regional presence, establishing an Islamic	<ul> <li>✓ Establish an Islamic Franchise</li> </ul>	<ul> <li>The Bank's strategy, in relation to its Islamic subsidiary, is to differentiate it from other domestic Islamic banks through a clear focus on high net worth and affluent clients and large and mid-market corporate customers.</li> </ul>
banking franchise and building a leading regional investment bank.	<ul> <li>✓ Build Regional Investment Bank</li> </ul>	<ul> <li>NBK looks to establish its business as a leading regional investment banking, asset management, brokerage and research operation and to leverage the Group's strong regional position to cross sell these products across the MENA region.</li> </ul>



# **Kuwait Operations**

NBK is a universal bank and the industry leader in all key business segments in Kuwait with an average market share of 30%

Overview and strategy					
Corporate Banking	Consumer Banking	Private Banking			
<ul> <li>Remain the primary banker for most of the local blue-chip companies, and an active player in the mid-market</li> <li>Remain bank of choice among foreign corporations and continue serving 75% of them active in the Kuwaiti market</li> <li>Maintain current market share in excess of 30% in trade finance in Kuwait</li> <li>Offer differentiated services to large corporate clients leveraging other NBK units</li> <li>Increase market share in medium corporate segment through focused teams and relationship management</li> <li>Focus on Government mega projects benefiting from NBK's large capital base</li> <li>Maintain asset quality with emphasis on credit control and risk management</li> </ul>	<ul> <li>Maintain undisputed leadership in retail banking with leading market share and the highest customer penetration among conventional banks</li> <li>Maintain focus on customer service</li> <li>Expand client base with focus on profitable consumer segments such as affluent and mass affluent, and aim to attract new bankable clients such as SMEs</li> <li>Achieve lowest cost of funds among Kuwaiti commercial banks</li> <li>Pioneer innovative multi-channel solutions including state of the art internet, mobile banking and call center services</li> <li>Focus on the evolution to segment of one by providing tailor-made propositions aiming at better cross-sell, increased product penetration, proactive attrition management utilizing the latest tools and technologies</li> </ul>	<ul> <li>Continue to provide a unique proposition to HNW clientele in collaboration with NBK Capital and the bank's international network</li> <li>Provide access to best of breed international funds leveraging NBK Banque Privee's wealth management expertise</li> <li>Provide the best service with a dedicated team of over 30 well qualified and experienced private bankers</li> <li>Leverage NBK's strong brand to acquire new clients and retain onshore relationships</li> <li>Broaden the product portfolio to accommodate growing needs</li> </ul>			

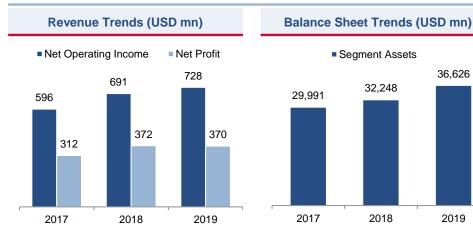
NBK is a full-service bank that offers a broad suite of financial services and products to clients, meeting their ever growing and evolving demands



# **International Operations**

#### International Operations

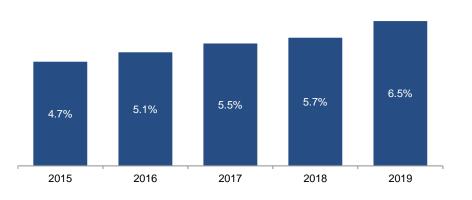
- NBK's international operations has been traditionally contributing up to circa 30% of the Group's bottom line with the Bank aspiring to increase this contribution.
- The Bank generally aims to maintain a majority stake in its subsidiaries or at least maintain a decision making role.
- NBK's international presence is a differentiating factor for the Bank and an extension of the MENA franchise enabling better service and strengthening client relationships.
- Specifically within the MENA region, the Bank is focused on growing its business in existing and new markets through attracting increased corporate and private customers.
- Meanwhile, across the international locations, the Bank's focus is on servicing its private and corporate customers who are active internationally and growing its business with international companies that are active in the MENA region.
- Within its international network, NBK is focused on managing risks and costs to improve efficiency and achieve long-term cost savings and productivity gains.



#### **Overview of Performance**

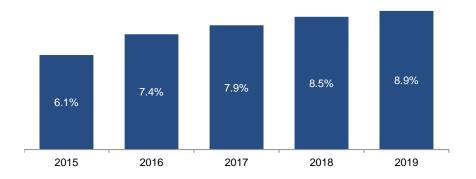
	Established or acquired	Branches	Legal structure
International			
London	1983	2	Subsidiary
New York	1984	1	Branch
Geneva	1984	1	Subsidiary
Singapore	1984	1	Branch
Paris	1987	1	Subsidiary
* Shanghai	2005	1	Branch
MENA region			
Bahrain	1987	2	Branch
🗼 Lebanon	1996	3	Subsidiary
Jordan	2004	1	Branch
🚢 Iraq	2005	5	Subsidiary
Saudi Arabia	2006	3	Branch
Egypt	2007	53	Subsidiary
C* Turkey	2007	10	Associate
UAE	2008	2	Branch





Market share of Total Assets(%)





#### Highlights

- Islamic banking has been gaining ground in the Kuwaiti market, representing close to 40% of assets and deposits at year-end 2019.
- After a series of gradual share acquisitions since 2009, NBK's stake in Boubyan bank reached 58.4% in 2012. Through Boubyan, NBK aims at diversifying its income stream, complementing its product offering as well as targeting a new segment of clients.
- The size and market share development of Boubyan relative to other Islamic banks leaves significant room for repositioning the bank and acquiring market share.
- As the largest single shareholder, NBK is committed to the future growth and transformation of Boubyan Bank and establishing a strong presence in the growing Islamic banking segment.
- Leading international consulting firms have assisted Boubyan in developing a new strategy aiming to differentiate the bank from other players with a clear focus on HNWI, affluent and mid/large companies.
- The Bank's transformation and strategy implementation is led by a highly proficient management team with extensive regional banking experience, with key positions filled by NBK veterans aligned with the NBK culture.



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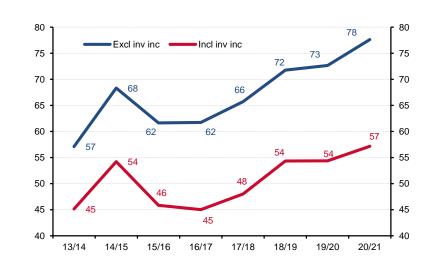




# **Overview of Kuwait**

#### **Overview**

- The State of Kuwait is a sovereign state on the coast of the Arabian Gulf with a population of 4.8 million
- Kuwait is a constitutional monarchy, headed by His Highness the Emir, Sheikh Nawaf Al-Ahmad Al-Jaber Al-Sabah
- Kuwait enjoys an open economy, dominated by the government sector. Its economy is primarily dependent on the oil industry, but has witnessed growing contribution from non-oil sectors
- Kuwait has one of the lowest industry breakeven oil prices globally and a fiscal breakeven lower than some other GCC countries, making it more resilient to low oil prices. It has accumulated substantial fiscal and external surpluses, which serve as a buffer against volatile market conditions
- Kuwait has a long-term policy vision under the banner of "Kuwait Vision 2035". It encompasses six strategic aims: increasing GDP growth, encouraging the private sector, supporting human and social development, promoting demographic policies, enhancing and improving the effectiveness of government administration, and consolidating the country's Islamic and Arab identity



**Fiscal breakeven oil price** 

#### Key economic indicators

Key Indicators	2020F	2021F
Sovereign Ratings	A1 / AA- / AA	(M / S / F)
Current Account	-\$2.1 bn	-\$3.5 bn
Gov Revenues (% GDP)	30%	34%
Public Debt (% GDP)*	11%	19%

\* Financial year. Assumes no debt issued in FY20/21



## **Kuwait's Economy**

#### **Recent Developments**

GDP Growth	<ul> <li>Real GDP is projected to decline 6.2% in 2020 due to sharply lower oil production as Kuwait adheres to OPEC+ cuts. Growth could rebound to 1.9% in 2021 as these cuts are partially reversed.</li> <li>Non-oil growth is seen at -4.0 in 2020 on fallout from the Covid pandemic, with the large government sector limiting the drop.</li> </ul>
Public Finance and Inflation	<ul> <li>The government is however looking to cut spending to address the fiscal deficit. The budget for FY20/21 pencils in a 4% drop in outlays, including a larger cut in capex.</li> <li>Currently at 2.2% (August), inflation will remain low, supporting real purchasing power. There is some downside risk from potential softness in residential real estate rents.</li> </ul>
Consumer Sector	<ul> <li>Consumer spending took a major hit during the lockdown months, but has bounced back rapidly. POS/ATM spending was up 27% y/y in August, with online spending up sharply.</li> <li>Loan payment deferrals have supported the spending outlook, as has the large number of nationals in stable public sector jobs.</li> </ul>
Credit Growth	<ul> <li>Private credit growth has held up relatively well so far in 2020 at 4.6% y/y in July helped by (i) loan repayment deferrals and (ii) rising loans to retail firms. The policy rate has been cut to 1.5%.</li> <li>Deposit growth picked up to 2.9% y/y in July helped by stronger private deposits; government deposits have been solid so far this year, now up 6.2% y/y.</li> </ul>
Real Estate Activity	<ul> <li>Property sales were hit by government and business shutdowns earlier in the year, but had returned to more solid levels by August. The residential sector could hold up well given solid demand base.</li> </ul>

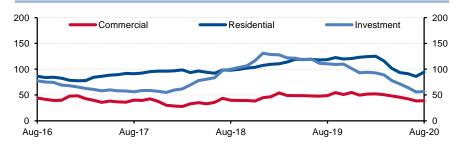
#### Real GDP (% y/y)



#### Private credit (change, %y/y)





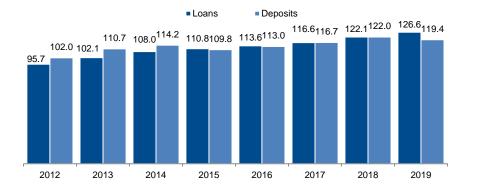




# Kuwait's banking sector

#### **Snapshot**

- The Kuwaiti banking sector comprises 23 banks, including 11 domestic banks (five conventional, five Shariah-compliant and one specialized), and branches of 12 international banks (11 conventional and one Islamic).
- The sector is well regulated by the Central Bank of Kuwait ("CBK") with a number of regulations and supervisory norms to ensure the safety of the banking sector including through strict supervision and imposition of prudential ratios, such as lending limits and concentrations, investment limits, liquidity and capital adequacy.
- The banking sector has demonstrated strong resilience and elevated levels of financial soundness over the past 10 years. In fact, the sector is very well capitalized, with an average Capital Adequacy Ratio of 18.5% in 4Q19, 5.5% higher than the required minimum (since dropped to 10.5%). Non-performing loans to total loans stood at 1.5% in 4Q19.



#### Key indicators<sup>1</sup> (USD bn, end year)

#### Development of the Discount rate (%, end year<sup>2</sup>)

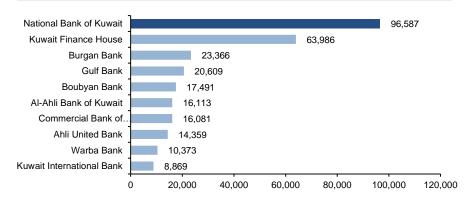




<sup>1</sup>Loans refers to total credit facilities to residents and deposits refer to private resident deposits, all as reported by the Central Bank of Kuwait <sup>2</sup> Latest data point is for October 2020

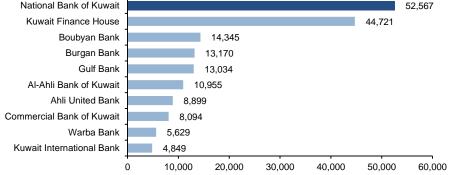
# **The Dominant Kuwaiti Franchise**

#### NBK is the leading banking group in Kuwait with a market leading position across its business segments



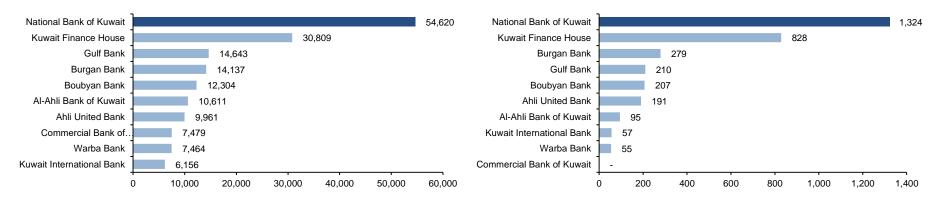
**Customer Loans & Advances (USD million)** 

#### Total Assets (USD million)



#### Customer Deposits (USD million)

#### Net Profit attributable (USD million)



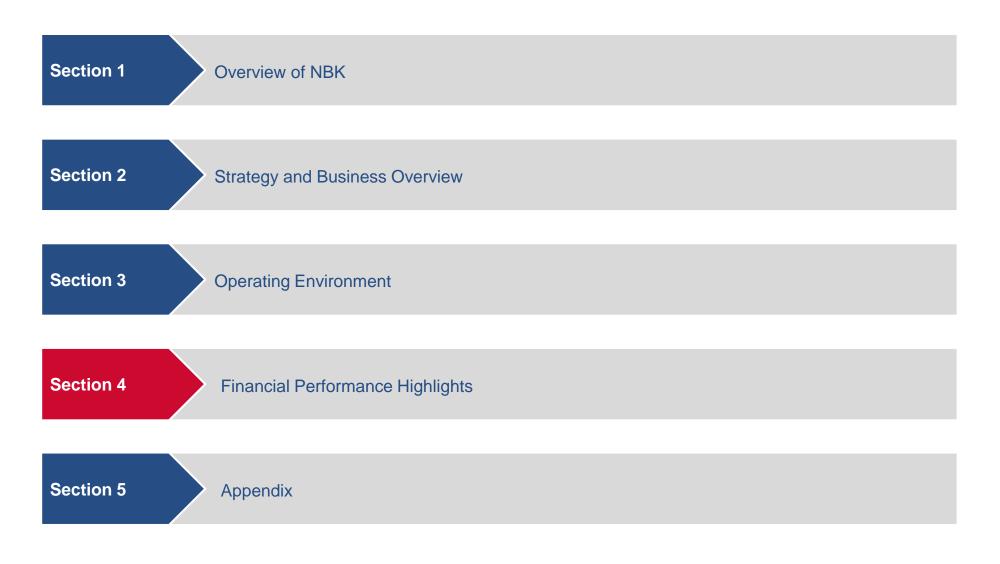


Sources: Bank's annual reports. All data as of 31 December 2019 for Balance Sheet items and Income Statement Items.

Note: Kuwait Finance House, Boubyan Bank, AUB, KIB and Warba Bank are Islamic banks while Burgan Bank, CBK, Gulf Bank, Al-Ahli Bank of Kuwait are conventional banks.

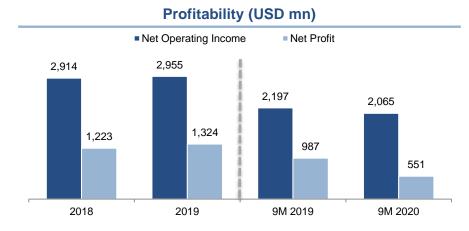
The USD/KD exchange rate used is .30305. The rate is based on the Central Bank of Kuwait's closing exchange rates as of 31/12/2019.

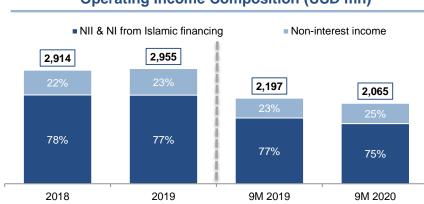
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# **Operating Performance & Profitability**





Operating Income Composition (USD mn)

Return on average assets (%)

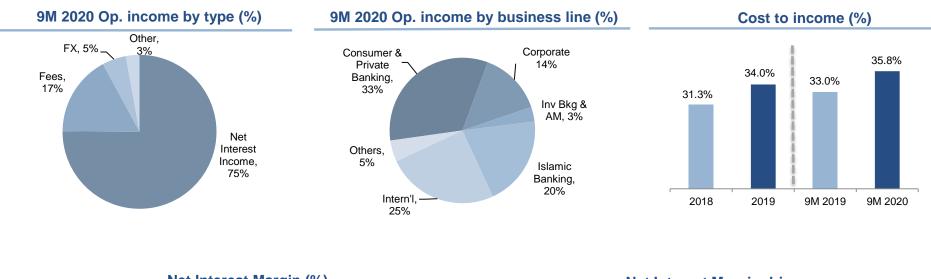


Return on average equity (%)

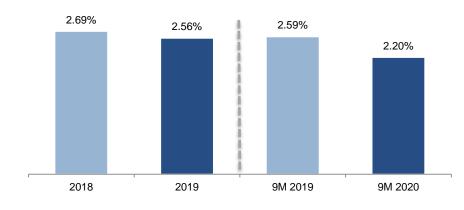




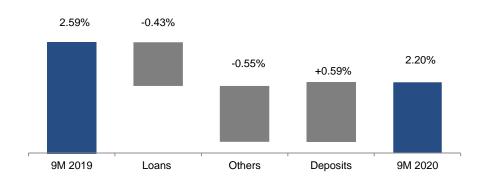
# **Operating Performance & Profitability (Cont'd)**



Net Interest Margin (%)

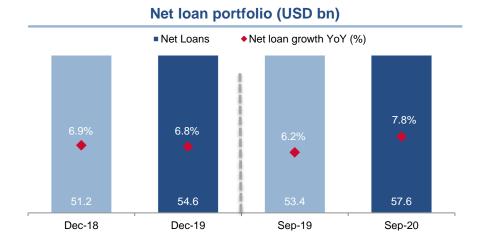


**Net Interest Margin drivers** 

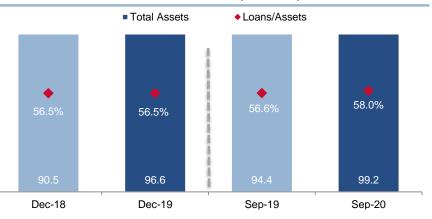




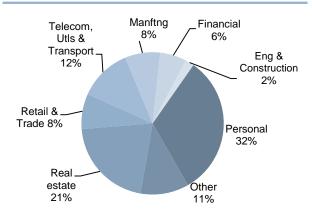
### **Balance Sheet Parameters**



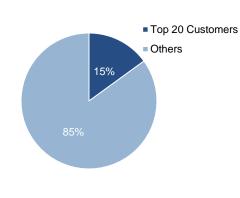
#### Loans to assets (USD bn)



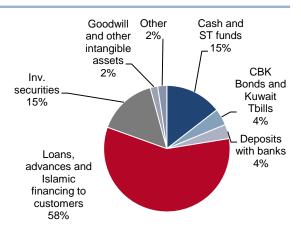
#### Loan exposure by sector (%) (as at 30 Sep. 2020)



#### Low loan concentrations (as at 30 Sep. 2020)

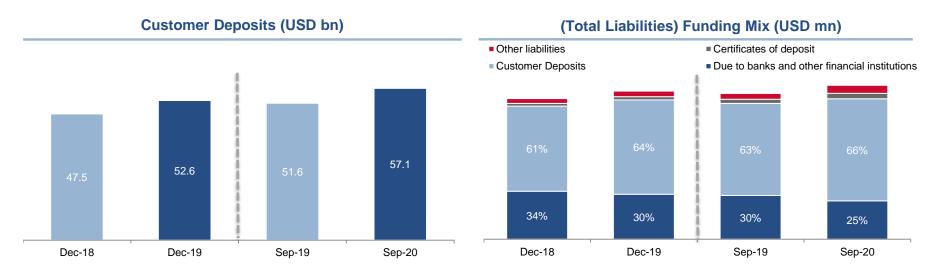


#### Assets by Type (as at 30 Sep. 2020)

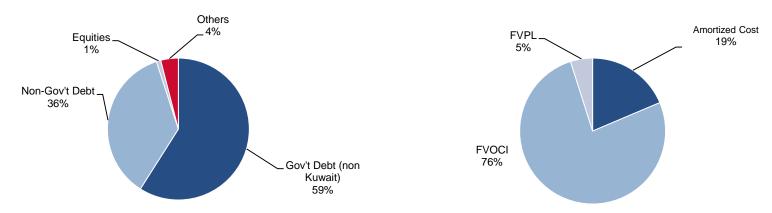




# **Funding and liquidity positions**



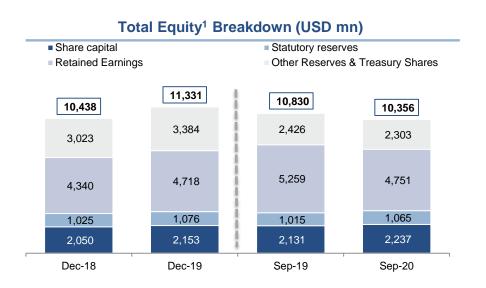
#### Overview of Investment Securities<sup>1</sup> – USD 13.9 bn

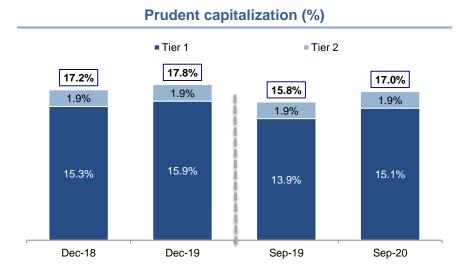




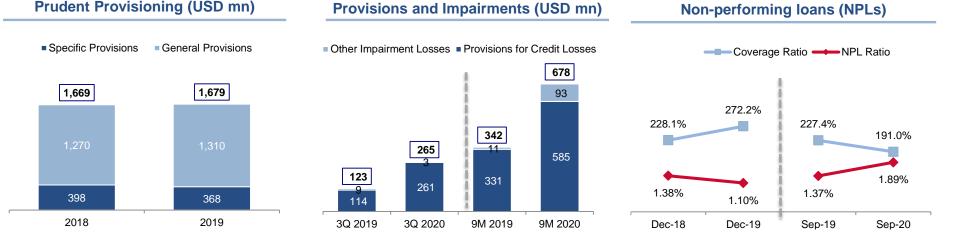


# **Capitalization and asset quality**





#### Prudent Provisioning (USD mn)





<sup>1</sup>Equity here refers to total equity attributable to the shareholders of National Bank of Kuwait S.A.K.P.

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# **Kuwait Selected Mega Projects**

Project	Sector	Value (KD bn)	Scope	Status
South Al Mutlaa City	Housing	2.33	30,000 residential units, schools and other facilities	Underway: Overall progress 58%. P-1 to P-3 completion expected by 2020.
Jahra & Sulaibiya Low Cost Housing City	Housing	0.6	Low cost housing project north of Kuwait City; 824 Hectares	Underway: Progress at 11%. Infrastructure works contract awarded and expected to complete in May 2021. Project is scheduled to complete in 2030. Project was in the execution stage as per latest update in May 2020.
New Refinery Project (NRP)	Oil & gas	3.90	New 615,000 bpd refinery by KNPC	<b>Underway</b> : Progress at 99%. Technology provider appointed. Construction works are complete on P-1 to P-5. The project is expected to be completed by June 2020 and to operate by end-2021 from June-2021.
Clean Fuels Project (CFP)	Oil & gas	3.70	Specification upgrade and expansion of 2 existing refineries to produce 800,000 b/d.	<b>Complete</b> : Overall progress 100%. Construction works completed. Lowest bid for mechanical maintenance contract submitted for \$312.7 million.
Jurassic Non Associated Oil & Gas Reserves Expansion: Phase 2	Oil & gas	1.22	Production of 120,000 b/d of wet crude and more than 300 million cubic feet a day (cf/d) of sour gas	<b>Underway:</b> Progress at 57%. Construction activities completed on West and East Raudhatain field, Sabriyah and Umm Niqa and commissioning is underway. JPF-4 & 5 bid submission deadline is set on 22 December 2020. The invitation to bid for JPF-6 and 7 are not yet issued.
Petrochemical Facility at Al-Zour	Oil & gas	2.0	Petrochemical plant to be integrated with Al-Zour refinery.	Planning: FEED works completed. Project tendering on hold by KIPIC due to capex restructuring. KIPIC is planning to undertake feasibility studies to evaluate project's profitability due to the impact of COVID-19 outbreak. Qualified companies are yet to be shortlisted for all 3 phases.
LNG Import and Regasification Terminal	Oil & gas	0.80	4 full containment LNG tanks each with a working capacity of 225,500 m <sup>3</sup> and a regasification plant with capacity of 1500 BBTU/day	<b>Underway</b> : Progress at 97%. Dredging works have been completed and undertaken while construction works are still progressing.
Al-Zour North (IWPP) – P2 to P5	Power & water	0.5	1800 MW of power generation capacity and 464,100m <sup>3</sup> /day of desalination capacity	<b>Complete/Planning</b> : Overall progress 55%. P-1 is complete. KAPP shortlisted teams for Transaction Advisory Services contract for P-2 & P-3. P-4 & P-5 are under study.
Al-Khairan Power & Desalination Plant (IWPP)	Power & water	0.51	Net capacity of a min 1,500 MW of power and a min 125 MIGD of desalinated water	Bidding/Planning: KAPP shortlisted teams for Transaction Advisory Services contract . P-2 & P-3 are still in the study phase.
Umm Al Hayman Waste Water (PPP)	Power & water	0.47	Initial treatment capacity of 500,000 m <sup>3</sup> /d. Plant may replace Riqqa WWTP in future	<b>Underway:</b> KAPP signed the award letter and final agreements. Construction works commenced and set to be completed by January 2024.
Kabd Municipal Solid Waste Project	Power & water	0.3	Waste to energy facility; 50% of all the municipal solid waste produced in Kuwait will be processed at the facility	On Hold: The project has been put on hold and the client is likely to cancel the project.
Kuwait Metropolitan Rapid Transit	Transport	5.4	165 km transit line running across Kuwait.	Planning: Feasibility study for the project has been completed and awaits final approval from government to tender.
Airport Expansion (New Passenger Building)	Transport	1.90	To increase the annual handling capacity of the airport to 20 million passengers and new runways and infrastructure expansion	<b>Underway/Planning:</b> Overall progress at 36%. Construction works ongoing on Terminal. P-2 contract for landside works is yet to be awarded. Crossroads contract bid submission deadline extended to 5-May 2020.



# Consolidated financials 9M 2020 (USD million)

Income Statement (USD million)	9M-2019	9M-2020	YoY Growth (%)	Balance sheet (USD million)	Sep-2019	Sep-2020	YoY Growth (%)
Interest Income	2,419	1,927	(20%)	Cash and short term funds	11,691	14,386	23%
Interest Expense	1,028	725	(30%)	Central Bank of Kuwait bonds	2,695	2,713	1%
Net Interest Income	1,391	1,202	(14%)	Kuwait Government Treasury bonds	2,316	1,559	(33%)
			. ,	Deposits with banks	7,086	3,627	(49%)
Murabaha and other Islamic financing income	507	553	9%	Loans, advances and Islamic financing to customers	53,427	57,591	8%
Distribution to depositors and Murabaha costs	210	211	1%	Investment securities	13,049	15,134	16%
Net Income from Islamic financing	298	341	15%	Investment in associates	109	20	(81%)
NII and NI from Islamic financing	1,688	1,543	(9%)	Land, premises and equipment	1,380	1,390	1%
-				Goodwill and other intangible assets	1,904	1,906	0%
Net fees and commissions	382	359	(6%)	Other assets	756	900	19%
Net investment income	23	2	(91%)	Total Assets	<b>94,413</b>	<b>99,226</b>	<b>5%</b>
Net gains from dealing in foreign currencies	101	104	3%	Due to banks and other financial institutions	24,510	21,464 57,150	(12%) 11%
Other operating income	3	57	NM	Customer deposits	51,557	· ·	36%
Non-interest income	509	522	3%	Certificates of deposit issued Global Medium Term Notes (GMTN)	2,276 747	3,098 768	36%
				Subordinated Tier 2 bonds	408	408	0%
Net Operating Income	2,197	2,065	(6%)	Suborumated their 2 bonds Sukuk issued	-	752	NM
Staff expenses	423	406	(4%)	Other liabilities	2,125	2,532	19%
Other administrative expenses	231	247	7%	Total Liabilities	81,623	86,172	<b>6%</b>
Depreciation of premises and equipment	63	82	31%	Share capital	2,131	2,237	5%
Amortisation of intangible assets	8	4	(48%)	Proposed bonus shares	-	-	NM
			. ,	Statutory reserve	1,015	1,065	5%
Operating Expenses	724	738	2%	Share premium account	2,623	2,623	0%
Pre-provision profits (and impairments)	1,473	1,327	(10%)	Treasury shares	(147)	(128)	(13%)
Provision charge for credit losses and impairment	342	678	98%	Treasury share reserve	74	82	10%
losses	542	010	3070	Other reserves	5,135	4,477	(13%)
Operating profit before taxation	1,131	649	(43%)	Equity attributable to shareholders	10,830	10,356	(4%)
Taxation	86	70	(19%)	Perpetual Tier 1 Capital Securities	688	1,432	NM
Non-controlling interest	58	28	(51%)	Non-controlling interests	1,272	1,266	0%
Profit attributable to shareholders of the Bank	987	551	(44%)	Total equity Total liabilities and equity	12,790 94,413	13,054 99,226	2% 5%



## Consolidated Statement Of Income (USD million)

USD million	2017	2018	2019
Interest Income	2,450	2,961	3,255
Interest Expense	738	1,092	1,391
Net Interest Income	1,712	1,869	1,864
Murabaha and other Islamic financing income	514	614	697
Finance cost and Distribution to depositors	151	204	287
Net Income from Islamic financing	363	410	410
Net interest income and net income from Islamic financing	2,075	2,278	2,274
Net fees and commissions	457	496	519
Net investment income	65	7	28
Net gains from dealing in foreign currencies	111	129	130
Other operating income	5	5	5
Non-interest income	639	636	681
Net Operating Income	2,715	2,914	2,955
Staff expenses	510	528	580
Other administrative expenses	306	325	326
Depreciation of premises and equipment	50	49	87
Amortisation of intangible assets	10	10	11
Operating Expenses	876	912	1,004
Op. profit before provision for credit losses and impairment losses	1,839	2,003	1,951
Provision charge for credit losses	577	559	405
Impairment losses	44	34	24
Operating profit before taxation	1,218	1,410	1,523
Taxation	88	110	117
Non-controlling interest	66	77	82
Profit attributable to shareholders of the Bank	1,064	1,223	1,324



### **Consolidated Statement Of Financial Position** (USD million)

USD million	2017	2018	2019
Cash and short term funds	9,053	9,789	12,497
Central Bank of Kuwait bonds	2,163	2,672	2,716
Kuwait Government treasury bonds	3,551	2,878	2,185
Deposits with banks	8,210	7,801	6,300
Loans, advances and Islamic financing to customers	47,855	51,158	54,620
Investment securities	11,051	12,137	13,907
Investment in associates	209	104	116
Land, premises and equipment	1,070	1,197	1,431
Goodwill and other intangible assets	1,920	1,910	1,924
Other assets	825	859	892
Total Assets	85,909	90,506	96,587
Due to banks and other financial institutions	24,647	26,697	25,019
Customer deposits	45,470	47,480	52,567
Certificates of deposit issued	1,620	1,489	1,777
Global medium term notes (GMTN)	730	726	750
Subordinated Tier 2 bonds	412	412	412
Other liabilities	1,280	1,489	2,008
Total Liabilities	74,158	78,293	82,533
Share capital	1,953	2,050	2,153
Proposed bonus shares	98	103	108
Statutory reserve	976	1,025	1,076
Share premium account	2,650	2,650	2,650
Treasury shares	(257)	(216)	(130)
Treasury share reserve	46	46	83
Other reserves	4,530	4,780	5,391
Equity attributable to shareholders of the bank	9,996	10,438	11,331
Perpetual Tier 1 Capital Securities	695	695	1,447
Non-controlling interests	1,059	1,080	1,277
Total equity	11,751	12,214	14,054
Total liabilities and equity	85,909	90,506	96,587



### Contact

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#### **Useful information**

Download copies of NBK's:

- Financial statements
- Earnings release
- Annual report 2019

